

Membership Certificate

The ProParadigm

is an

Associate Member

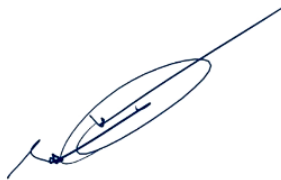
of

P@SHA

Pakistan Software Houses Association for IT & ITES

From April 1st, 2026 to March 31st, 2027

Certificate No. 2026_A2375



SHOAB AHMED KHAN
Chairman

*Issued with the consent of the
Central Executive Committee*

